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*Office Memorandum* • UNITED STATES GOVERNMENT

TO : Assistant Director, Reports and Estimates

DATE: 7 July 1949

FROM : Chief, Plans and Policy Staff

SUBJECT: ICAPS

Reference: Memorandum dated 21 June 1949, Subject: Operational Coordination from the Executive

1. ORE has expressed its views on ICAPS to the Director on three separate occasions; in a memorandum to the Director in May of 1948, in its comments on the Dulles Report, and in collaboration with other A/D's of CIA. The reasons set forth in each case are still valid and accordingly it is recommended that:


a. ICAPS should be dissolved as a staff and its responsibilities should be delegated to each A/D as appropriate to his office.

b. If ICAPS must be retained, it should be reconstituted and composed of one full time civilian representative of each office of CIA.

c. If ICAPS must be composed of Army, Navy, Air and State representatives, then it should also have a CIA full time civilian representative as Chief of ICAPS.

d. If ICAPS is retained, it should be required to develop a working plan of operations in close collaboration with the A/D's on a continuing basis.

e. The function of representing the Director on the NSC Staff is believed to be more properly a function of ORE than of ICAPS.

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